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The McNally Project: Supporting Research Capacity Building An Unexpected Journey Into Research

### THE MCNALLY PROJECT

### CONCLUSION

The preliminary analysis suggests that reflective practice is being used by paramedics to learn in order to navigate 10 the daily, potentially traumatic, experiences they are presented with, and helps them identify barriers and strategies that enable them to build resilience. There is also some evidence that this reflective practice may be foster- 11 ing learning that is transformative, changing the lenses through which paramedics view the world. It is hoped that additional interviews and further analysis will link reflective practice to new ways of thinking and positive 12 Pretorius L, Ford A. Reflection for learning: Teaching reflectransformations, as well as strategies to foster critical reflection and transformational learning as a resiliency strategy. CP

#### ABOUT THE AUTHOR.



David Wolff completed his undergraduate in 2009 and is currently a full-time Master's of Adult Education student at St. Francis Xavier University, Antigonish, NS. An AEC graduate in 1986. David has worked as a Primary Care Paramedic, owned/operated a Patient Transportation Service, and was a Paramedic Program Coordinator. More recent experience includes Paramedic QA Manager, Field Superintendent,

Commander of Training, and finally Deputy Chief. David currently serves as a User Experience and Design Specialist, and Educator for Premergency Inc.

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If someone had asked me 22 years ago about paramedic Pacific Theatre and had worked in that capacity, I thought research, I think my initial reaction would have included a what a nice way to follow in his footsteps. Part of our very blank look on my face, followed by comments along training required us to train with local ambulance services the line of, "What on earth for? We are just ambulance to increase our exposure to medical related cases, which officers that follow guidelines". Fast forward to now, apply were completely different to the typical trauma related a little reflection to what I have seen and what I have done, work we would see deployed. We were also required to the younger version of myself could not have possibly become Honorary Ambulance Officers (HAOs), which is imagined the journey I have taken within the paramedicine how I first became involved with Queensland Ambulance profession. Over the past 22 years I have witnessed in both Service (QAS), in Australia. After 12 months I had done Australia and Internationally, as a participant, observer, enough to increase my candidature as a pilot applicant leader and innovator, the development and change within and was in the process of going through the various pilot this profession. When I first qualified, I started off with screening tests. During this screening process I was also seven drugs, a cardiac monitor/defibrillator that we took preparing for a significant joint exercise when I had an the power cord with us, and a response kit that weighted accident that tore off the lateral, medial and anterior cruciabout five kilograms (11 lbs) – fully stocked. Now I carry ate ligaments from my right knee. The door into pilot trainaround 35 to 52 drugs depending on the location/role I'm ing suddenly shut, however the QAS learnt of my injury working in, a cardiac monitor/defibrillator that no longer and offered me employment with them after my recovery. requires me to plug it after two shocks and I carry more It was a time of significant recruitment and anyone on equipment across multiple bags and hardwired into the their volunteer list that wanted a job was sucked up into different vehicles (air, land and sea) I operate out of than I their fulltime positions, hence my nonplanned, accidencan list within the word count of this article. tal employment into an ambulance service after my injury My journey into paramedicine is an unusual one and, and the paramedicine journey that is still ongoing.

From here I worked across many areas within the QAS, in some ways, an accidental one. This journey began in the Australian Army, while I was serving in the infantry. I starting off as a patient transport officer (PTO) driving didn't apply myself as well as I could in high school and as patients from home to hospital appointments and back a result, didn't achieve the grades I needed to be accepted home again. During that period of work I began my as a pilot. So while I worked on increasing my grades for diploma studies to become a paramedic. Back in the early acceptance into aviation training, I accepted a position in to mid 1990s, long before many of the students I now teach the infantry. There was opportunity during this time to were even born, all paramedic training like I completed work as a combat medic within my unit and as my grand- was done internally. I completed my training within the father had served on ambulances in World War II in the QAS Education Centre, QASEC as it is known today. It

## **AN UNEXPECTED JOURNEY INTO PARAMEDIC RESEARCH**

By Duncan McConnell



to the concept of research within paramedicine, however tion I was working with at the time. After many years it was very narrowly focused within assigned texts and of successful integration and building of that initial work nothing beyond our scope of practice.

me to some interesting locations. During these early years ment program they have today. I was fortunate enough to be part of the evolutionary and PhD enrolment in 2018.

both in Australia and Internationally, to really bring excellent understanding of the process already in place by paramedicine to the foreground as an Internationally that service and the challenges we faced. What I didn't recognized profession. This was achieved by paramedics know was what other State Services had experienced and who lead the way in early research and supported by physi- the processes they put in place to manage it. I created a cians, who saw the benefit this would bring to the delivery Paramedicine Program Advisory Group that consisted of of patient care within the prehospital space. The number representatives from State Ambulance Services, National of paramedics who have taken this leap are approximately Providers like the Royal Flying Doctors and CareFlight, 50 in Australia, 10 in Canada, five in New Zealand, at as well as representatives from the Australian Council of least two that we know of in Asian countries and 20-30 Ambulance Authorities (our regulatory body). I correlated in the USA (however many of this are Education based all my data, presented to this group multiple times, along Doctorates, not specific to paramedicine). The reason why with all my planned and evidence-based approach to these numbers should stand out to you is that the people developing this new paramedicine degree, took on their who completed them sat in the very seat you are sitting in feedback and advice, and rolled out a program with its first today. They responded to emergencies just like you and in students in 2016. The result was a program based on the fact, many of those numbers listed still work as paramed- needs of the ambulance services within Australia, as well as ics operationally on the road today.

based on a need I saw within my own service at the time. they had finished their degree. What is significant about For me I saw a need for the development of managerial this research was that paramedics were involved to help educational reform. We were well on our way with clini- shape the direction and development of this bachelor's cal educational reform and up-skilling of paramedics, but degree at Griffith University. Paramedics were involved to managerial development had stalled. Although there was help shape the next generation of paramedics' educational very basic in-house education available, this hadn't been requirements. reviewed or updated in over 10 years and was outdated in relation to then current practices. While completing with two international based paramedic development postgraduate studies in management, I came across multi- programs, which now directly related to my PhD research. ple articles about developing frontline leadership develop- This research work, still in very early stages, focuses on ment programs within large organizations. One organi- two very different developing countries on the implezation stood out the most, British Petroleum (BP), and mentation of ambulance services within their health the work and research they had done on tackling a similar care systems. One already has an established system that issue within their organization. These developments about requires updating and standardization across the country, what BP had done served as the building blocks for my while the other has no official ambulance service, requiring research. From there I identified a solution, backed by a complete ground up development process. The research

was during this period of education I was first introduced ment, that we were able to pilot within the organizaand research, a successful addition and expansion to that My initial years of working as a qualified paramedic took program took place, forming the classified officer develop-

An opportunity then presented itself to create a bacheupskilling period that we saw take place within Austra- lor's degree in paramedicine within Griffith Univerlian Ambulance Services. Some States did it quicker than sity, Queensland, Australia. The development of this others and depending on who you ask, they will proba- bachelor's degree lead to me looking at research within bly say their State did it the best. For the purpose of this paramedicine in a whole other light. As an experienced discussion, every State had a massive upgrade in skills over paramedic that had worked all over Australia and Intera 10 to 15 year period. It was during this time that I was nationally, I wanted to incorporate the lessons learned actually introduced to paramedic research and just what from the Australian Ambulances Service's switching from is was doing for the development of our industry. In the on the job trained applicants to degree entry applicants, early 2000s I shifted my focus towards managerial devel- as well as what our international partners have encounopment and began my educational journey across two tered as well. Having led the unit within my organiza-Masters degrees in business, which lead to my eventual tion that looked after overseas and interstate paramedic conversion training, as well as helping develop the first What I saw over those 18 years was a level of change, graduate paramedic induction programs there, I had an the educational requirements and experiences needed for Personally my initialal involvement in research was those students who wanted to work internationally after

More recently I was fortunate enough to be involved evidence-based research, supported by executive manage- being done here is very new, with much of what needs to

Paramedicine research is still in its infancy, especially alone help develop ambulance services in. The only way we will grow as a paramedic profession, is if we compare it to the work that has already been done over many years in other medical fields such as nursing if it is lead by paramedics and paramedic thought-leaders. and medicine. Now when you consider both nursing and The more paramedics out there who become thought-leaders in this profession, the bigger and stronger we will medicine has been around for hundreds of years and really the first documented implementation of paramedbecome as a profession.  $\mathbf{CP}$ ics really didn't occur until the 1970s, we are on the back **ABOUT THE AUTHOR** foot, especially in depth and research completed in our Duncan has worked within the ambulance field. We can't alter the past in this area and we shouldn't sector for 22 years. His experience spans try to. Without the work done by those before you, rural, metropolitan, aeromedical. where you are now within this profession would not have commercial and military operations, as a happened. But we are a young profession and we have a paramedic, manager and educator. In lot we can offer to the community we serve, to provide 2014, Duncan accepted the role of Paramedicine Program Director at the a level of care that even 15 years ago didn't exist like it School of Medicine, Griffith University, to does today. These changes over that period of time were develop Griffith Universities new Bachelor due to paramedics, just like you, that decided to make of Paramedicine Program. In 2018 Duncan a change to what we are doing, improve what we can stepped away from his role as the Griffith University Paramedicine do via evidence-based research and ultimately provide Program Director, shifting his focus over to his PhD, which focuses on a comparison of international ambulance modules in developed better care to our communities. and developing countries. I would like to point out that many of the people who

of paramedicine.

as we are the professional experts in this field.

came before you and took up that research challenge were ridiculed, told they didn't know what they were doing and that it was all a waste of time. So don't let the doubters cloud your judgement and tell you that you can't do it and it won't make a difference. Anyone who has done or is doing research within the field of paramedicine doesn't do it just for the sake of it. They do it because they are passionate about their profession and even more passionate about the area of research they want to investigate. Sometimes you might build off what others have done investigated that you feel is vital in the development of this profession. No matter what your reason is or how you find yourself involved in it, participating in paramedicine research will make a difference to the future development over Australia.

Paramedicine and paramedicine research needs to be lead by paramedics, which means our leaders, educators and researchers all need to be thought-leading paramed-

be created for both countries coming from this research. ics. These thought-leaders will make a difference in our The projects involve personnel from around the world and profession, no matter how small or large it might be. also includes an aspect of standardization and accredita- Any of you could become out next thought-leader in the tion of paramedic education internationally. It has gained profession, all it takes is an idea. There are more people out so much attention it has won funding and support from there than you realize who will want to help you in this the Department of Foreign Affairs and Trade (DFAT) in endeavour. The areas I have been fortunate to be involved Australia, World Health Organization (WHO) and the in would certainly not have been possible without the Ministries of Health within the countries it is being deliv-research that went along with it. I wasn't alone. There were ered. More importantly the research itself is being led by certainly more people out there than I initially realized current and experienced paramedics to ensure the correct and if you were to take a similar leap into the giant ocean aspects of prehospital care are being delivered and imple- of opportunities within paramedic research, you will mented in the correct way. In fact, local medical repre- quickly discover people from all over the world willing to sentatives and senior medical officers have specifically offer a helping hand or join you on your journey. I know I requested paramedics lead this research and development, did, and I found some of them in the strangest countries I never thought in a million years I would ever visit, let



Duncan's research interests include paramedic development in developing countries, simulation technologies, low acuity paramedicine and community first contact CPR, to improve out of hospital sudden cardiac arrest. His interest and research towards new simulation methodologies has led to the development of a more immersive and authentic educational environment, from which both student paramedics and gualified paramedics alike, can enhance their learning experiences.

Most recently Duncan has been engaged with the Mongolian Ministry of Health and the World Health Organisation (WHO), in the restructuring and development of emergency medical services and disaster management, within Mongolia. He is also working with the Republic of the Maldives Ministry of Health, in before you, or maybe you'll find an area that is yet to be the development of their new National Ambulance Service.

Whilst maintaining his own professional development, Duncan has completed an Executive MBA (RMIT), Master of Commerce (RMIT) When not at work, Duncan likes traveling and camping with his two kids and performing as a professional tribute artist all

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